Improving Health in the United States
The Role of Health Impact Assessment

Significant improvements in Americans’ health will only occur if health impacts are considered when developing policies, programs, plans, and projects, particularly in sectors that historically have been viewed as unrelated to health, such as transportation, education, agriculture, and housing. Health impact assessment has arisen as an especially promising way to factor health considerations into the decision-making process. It is essentially a structured process that uses scientific data, professional expertise, and stakeholder input to identify and evaluate the public-health consequences of proposals and suggests actions that could be taken to minimize adverse health effects and optimize beneficial ones. This report discusses the need for health-informed decision-making, reviews the current practice of health impact assessment, and provides a framework, terminology, and guidance for improving the assessment of health impacts in the United States.

With the United States ranked third in the world in total expenditures on health care and 32nd in life expectancy, it is becoming increasingly clear that good health depends on more than the amount of money spent on health care. Despite major medical advances, almost 50 percent of American adults suffer from chronic illnesses; and obesity, which contributes to many health conditions, has grown to epidemic proportions in children and adults.

A growing body of research indicates that health is determined by the conditions in which people are born, grow, live, work, and age. Policies and programs that historically have not been recognized as related to health are now thought or known to have important health consequences. For example, public health has been linked to housing policies that determine the quality and location of housing developments, to agricultural policies that influence the availability of healthy food, to urban planning policies that determine land use and street connectivity, to transportation policies that affect the availability of public transportation, and to economic-development policies that affect the location of businesses and industry.

That research highlights the importance of systematically assessing the health consequences of policies, programs, plans, and projects to protect and promote public health. Health impact assessment is a tool that can help factor health considerations into the decision-making process. It is applicable to a broad array of decisions, considers adverse and beneficial effects, can incorporate various types of evidence into the analysis, can engage communities and stakeholders in a deliberative process, and can offer practical recommendations to improve health. This report provides a framework, terminology, and guidance for conducting health impact assessments of proposed policies, programs, plans, and projects.

The Elements of Health Impact Assessment

The committee reviewed definitions, practice, published guidance, and peer-reviewed

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**Health impact assessment** is a systematic process that uses an array of data sources and analytic methods and considers input from stakeholders to determine the potential effects of a proposed policy, plan, program, or project on the health of a population and the distribution of those effects within the population. Health impact assessment provides recommendations on monitoring and managing those effects.

*Adapted from the International Association for Impact Assessment's definition of health impact assessment*
literature on the topic of health impact assessment and developed a six-step framework that organizes and describes the elements of health impact assessment (see Figure 1).

Screening establishes the need for and value of conducting a health impact assessment and is an essential element for high-quality practice.

Scoping identifies the populations that might be affected by a decision, determines which health effects will be evaluated in the health impact assessment, identifies research questions and develops plans to address them, identifies the data and methods to be used and alternatives to be assessed, and establishes the team for conducting the health impact assessment and a plan for stakeholder participation throughout the process.

Assessment describes the baseline health status of affected populations and then characterizes the expected health effects of the proposal and each alternative under consideration.

Recommendations suggest design alternatives that could be implemented or actions that could be taken to avoid, minimize, or mitigate adverse health effects or to take advantage of opportunities to improve health.

Reporting communicates findings and recommendations of the health impact assessment to decision-makers, the public, and others.

Monitoring and Evaluation tracks the adoption and implementation of health impact assessment recommendations or changes in health indicators as a new policy, program, plan, or project is implemented. Evaluation can be an analysis of whether the health impact assessment was conducted according to its plan of action; an analysis of whether the health impact assessment influenced the decision-making process or had other beneficial outcomes, such as informing the public and building new partnerships or collaborations; or an analysis of whether the health impact assessment caused changes in health outcomes.

The definition and criteria described in the committee’s report should not be considered rigid requirements, but instead reflect an ideal of practice.

Challenges Ahead for Health Impact Assessment

Several challenges may impede the successful emergence, development, and practice of health impact assessment. Here, the committee provides suggestions for addressing these issues.

Defining health and the boundaries for health impact assessment. Because many factors can influence individual and public health, health-impact-assessment practice should not be restricted by a narrow definition of health or to any particular policy sector, level of government, type of proposal, or specific health outcome or issue. Rather, health impact assessment should focus on applications that present the greatest opportunities to protect or promote health and to raise awareness of the health consequences of decision-making.

Balancing the need to provide timely, valid information with the realities of varying data quality. To maximize the validity of health-impact-assessment findings given data and time constraints, the committee offered three strategies. First, consider diverse types of evidence and use expertise from multiple disciplines; second, critically evaluate data quality and select the strongest available evidence and methods; and third, assess, acknowledge, and manage uncertainties to ensure the credibility of health-impact-assessment findings and recommendations.

Producing quantitative estimates of health effects. Quantitative estimates of health effects have a number of desirable properties and should be provided when data and resources allow and when responsive to the information needs of the decision-maker and stakeholders. However, it would be challenging or even impossible for all health impact assessments to predict all potentially important health effects quantitatively given the array of health effects that need to be considered in health impact assessments, the often sparse data available to support quantitative approaches, and the variability in practitioner capacity.

Synthesizing conclusions on dissimilar health effects. A practical challenge is synthesizing and presenting results on dissimilar health effects in a manner that is intelligible and useful to decision-makers and stakeholders. Although summary measures could be used, effects should be described and characterized separately in a way that allows users to judge their cumulative nature and to consider their value explicitly or implicitly in the decision-making process.

Enabling stakeholder participation. Stakeholder participation is critical for the quality and effectiveness of the health impact assessment. It helps to identify important issues; focus the scope; highlight local conditions, health issues, and potential effects that may not be obvious to practitioners from outside the community; and ensure that recommendations are realistic and practical. Whenever possible, strategies for stakeholder participation should extend beyond some minimal effort and address barriers and challenges to participation.

Ensuring the quality and credibility of health impact assessment. Several aspects of the health impact assessment process could benefit from peer review, which could highlight overlooked issues, identify opportunities to improve data or methods, and increase the legitimacy of conclusions and their acceptance and utility in the decision-making process. Some flexibility in the peer-review process would be necessary, particularly for cases in which
a health impact assessment must be completed rapidly to be relevant to the decision that it is intended to inform.

**Managing expectations.** Health impact assessment clearly is intended to inform decisions and ultimately to shape policy, programs, plans, and projects so that adverse health effects are minimized and potential health benefits are optimized. However, health typically is only one factor in the decision-making process; practical factors—such as cost, feasibility, and regulatory authority—also play a prominent role. Thus, it is not reasonable to consider health impact assessment successful only if it changes decisions.

**Integrating health impact assessment into environmental impact assessment.** The U.S. National Environmental Policy Act and some related state laws explicitly require the identification and analysis of health effects when environmental impact assessment is conducted. However, environmental impact assessment

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**Figure 1. Framework for Health Impact Assessment**

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<th>STEPS</th>
<th>OUTPUTS</th>
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| Screening | • Describes proposed policy, program, plan, or project, including timeline for decision and political and policy context.  
• Presents preliminary opinion on importance of proposal for health and the opportunities for HIA to inform the decision, and states why the proposal was selected for screening.  
• Outlines expected resource requirements to conduct HIA.  
• Provides recommendation on whether HIA is warranted. |
| Scoping | • Summarizes pathways and health effects to be addressed, and provides rationale for those included and excluded.  
• Identifies affected populations and vulnerable groups.  
• Describes research questions, data sources, the analytic plan, data gaps, and how gaps will be addressed.  
• Identified alternatives to the proposed action to be assessed.  
• Summarizes stakeholder engagement, issues raised by stakeholders, and responses to those issues. |
| Assessment | • Describes the baseline health status of affected populations.  
• Analyzes and characterizes beneficial and adverse health effects of the proposal and each alternative.  
• Describes data sources and analytic methods used.  
• Documents stakeholder engagement and integrates input into analyses.  
• Identifies clearly the limitations and uncertainties of the analysis. |
| Recommendations | • Identifies alternatives to proposal or actions that could be taken to avoid, minimize, or mitigate adverse effects and to optimize beneficial ones.  
• Proposes a health-management plan to identify stakeholders who could implement recommendations, indicators for monitoring, and systems for verification. |
| Reporting | • Provides clear documentation of the proposal analyzed, the population affected, stakeholder engagement, data sources and analytic methods used, findings, and recommendations.  
• Communicates findings and recommendations to decision-makers, the public, and other stakeholders in a form that can be integrated with other decision-making factors (technical, social, political, and economic). |
| Monitoring and Evaluation | • Tracks changes in health indicators or implementation of HIA recommendations.  
• Evaluates (a) whether the HIA was conducted according to its plan and applicable standards (process evaluation), (b) whether the HIA influenced the decision-making process (impact evaluations), and (c) when practicable, whether implementation of the proposal changed health indicators (outcome evaluation). |

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has traditionally included only a cursory analysis of health impacts. Improving the integration of health considerations into environmental impact assessments is needed and would advance the goal of improving public health.

**Advancing Health Impact Assessment**

To advance the use of health impact assessment in the United States, the committee made the following suggestions:

*Societal awareness and education.* The health implications of many decisions are not widely recognized by policy-makers or the general public and are often not obvious or easily identified. Those factors impede efforts to address many important health problems in the United States. Thus, there is a need to provide education and compelling examples that raise awareness of the many factors that affect health, the importance of considering them in all decision-making, and the role that health impact assessment can play in the decision-making process. Furthermore, high-quality education and training and continuing education of professionals, policy-makers, and the public will be vital for the advancement of health impact assessment in the United States.

*Structures and policies to support health impact assessment.* Substantial interagency collaboration at the local, state, and federal levels is necessary to conduct health impact assessment, especially those of policies, programs, plans, and projects in nonhealth sectors. Furthermore, systematic use of health impact assessment will depend on the full implementation of current requirements in existing laws—such as the National Environmental Policy Act—and, in certain cases, the adoption of policies and legal mandates to integrate health considerations into decision-making.

*Research on and scholarship in health impact assessment.* Few evaluations of health-impact-assessment practice have been conducted. Because conducting assessments will require the investment of public and private resources, research that documents the effectiveness of health impact assessment at influencing the decision-making process and promoting public health would help to support the field. Moreover, the quality of health impact assessment could be substantially improved with better evidence on the relationship of “distal” factors to health outcomes. Nevertheless, despite acknowledging the need for scholarship in health impact assessment, the committee concluded that health impact assessment is valuable even with a lack of perfect forecasting data and tools because it is better to consider potential health risk and benefits than to ignore them routinely.